

Condensed Consolidated Interim Statements of Financial Position (unaudited)

1	evnressed	ın	thousands	ΩŤ	Canadian	dollars	١

As at	June 30, 2021	]	December 31 202
Assets			
Cash and cash equivalents	\$ 32,135	\$	19,150
Accounts receivable	5,700		8,079
Income taxes recoverable	2,419		2,970
Prepaid expenses and deposits	2,089		73:
Investments (Note 4)	217,820		246,06
Share purchase loans (Note 10)	865		38
Inventory	937		81
Property and equipment (Note 16)	16,011		15,95
Network services contracts (Note 17)	5,575		6,18
` /	9,692		9,16
	31,408		16,03
	6,268		-
, ,	1,003		_
Goodwill (Note 13)	623		62:
h and cash equivalents ounts receivable ome taxes recoverable one taxes recoverable one taxes recoverable one taxes recoverable one taxes not deposits estiments (Note 4) re purchase loans (Note 10) entory perty and equipment (Note 16) work services contracts (Note 17) investment in leased distributed power equipment (Note 4) perty and equipment under development and related deposits (Notes 3, 13, 14 and 18) see cam-out note receivable (Notes 4 and 13) dit reporting customer contracts (Note 13) divill (Note 13)  abbilities and Shareholders' Equity  ounts payable and accrued liabilities tributions payable to non-controlling interests se obligations erred compensation (Note 6) dor Promissory Notes payable (Note 4) work Services Vendor Note payable (Note 4) trigages payable (Notes 4, 13 and 14) wision for performance bonus (Note 9) dit facilities (Note 7) nvertible debentures - liability component (Note 8) erred income taxes and the debentures - equity component (Note 8) onvertible debentures - equity component (Note 8) ontributed surplus effect	\$ 332,545	\$	326,15
Accounts payable and accrued flabilities Distributions payable to non-controlling interests Lease obligations Deferred compensation (Note 6) Vendor Promissory Notes payable (Note 4) Network Services Vendor Note payable (Note 4) Contingent consideration (Note 4) Mortgages payable (Notes 4, 13 and 14) Provision for performance bonus (Note 9) Credit facilities (Note 7) Convertible debentures - liability component (Note 8) Deferred income taxes Non-controlling interests (Note 11)	\$ 9,659 2,465 2,616 755 604 943 4,250 12,450 3,818 48,614 19,127 608 145,158	\$	7,50 2,38 3,28 63 58 1,32 4,25 - 3,23 62,91 18,93 43 139,50
Total Liabilities	251,067		244,97
Equity	77,005 483 15,193		77,47 48 15,71
Share capital (Note 5) Convertible debentures - equity component (Note 8) Contributed surplus Deficit	(11,203)		(12,49
Convertible debentures - equity component (Note 8) Contributed surplus	,		81,17



Condensed Consolidated Interim Statements of Comprehensive Income (Loss) (unaudited)

(expressed in thousands of Canadian dollars, except earnings per share and weighted average number of shares)

		For the tl	ree m June	onths ended	For the six	mont ne 30.	
	_	2021	June	2020	 2021		2020
Revenues							
Interest revenue	\$	6,403	\$	7,224	\$ 12,957	\$	14,557
Fees and other income		632		779	1,191		1,116
Network services revenue		6,843		1,868	13,229		3,851
Net gain (loss) on investments							
Net realized gain (loss) from investments		(1,034)		922	86		1,233
Net change in unrealized gain (loss) of investments		253		2,473	(322)		(1,083)
		13,097		13,266	27,141		19,674
Expenses							
Salaries and benefits		1,936		874	3,654		2,332
Share-based compensation (Note 6)		422		95	639		200
Performance bonus expense		241		272	579		257
General and administration		970		817	1,770		1,449
Cost of network services revenue		3,107		720	6,271		1,479
Depreciation		934		1,062	1,860		3,003
Provision for bad debt		81		-	81		_
Provision for credit losses		1,800		3,941	2,361		4,247
Impairment of property and equipment (Note 16)		71		17	71		23
Impairment of distributed power equipment							
under development and related deposits (Note 18)		_		700	_		700
Finance costs (Notes 7 and 8)		1,350		1,680	2,841		3,258
		10,912		10,178	20,127		16,948
Income (loss) before other adjustments and income taxes		2,185		3,088	7,014		2,726
Gain on acquisition (Note 13)		73		_	73		_
Non-controlling interests (Note 11)		(2,623)		(4,966)	(6,116)		(5,729)
Income (loss) before income taxes		(365)		(1,878)	971		(3,003)
Income taxes							
Current tax expense (recovery)		549		(282)	584		(201)
Deferred tax (recovery)		(620)		45	(579)		41
		(71)		(237)	5		(160)
Net income (loss) and comprehensive income (loss)	\$	(294)	\$	(1,641)	\$ 966	\$	(2,843)
Earnings (loss) per share attributable to shareholders:							
Basic	\$	(0.03)	\$	(0.17)	\$ 0.11	\$	(0.30)
Diluted	\$	(0.03)	\$	(0.17)	\$ 0.11	\$	(0.30)
Weighted average number of shares, basic		9,022,364		9,403,022	9,031,553		9,415,632
Weighted average number of shares, diluted		9,022,364		9,461,536	9,031,553		9,473,297



Condensed Consolidated Interim Statements of Changes in Equity (unaudited) For the six months ended June 30, 2021 and 2020

(expressed in thousands of Canadian dollars, except number of shares)

					Convertible					_
					debentures				Retained	
	Number		Share		- equity		Contributed		earnings	Total
	of shares		capital		component		surplus		(deficit)	Equity
Balance as at January 1, 2020	9,393,242	\$	95,342	\$	483	\$	1,087	\$	566 \$	97,478
Net loss and comprehensive loss										
attributable to shareholders										
of the Corporation	-		-		-		-		(2,843)	(2,843)
Share-based compensation (Note 6)	-		-		-		134		-	134
Cash-settled share-based compensation (Note 6)	-		-		-		(180)		43	(137)
Issuance of common shares (Note 5)	39,024		384		-		(384)		-	-
Shares repurchased (Note 5)	(38,698)		(372)		-		-		197	(175)
Dividends declared (Note 5)	-		-		-		-		(1,414)	(1,414)
Reduction of share capital (Note 5)	-		(15,000)		-		15,000		-	-
Balance as at June 30, 2020	9,393,568	\$	80,354	\$	483	\$	15,657	\$	(3,451) \$	93,043
Balance as at January 1, 2021	9,056,468	\$	77,470	\$	483	s	15,716	e.	(12,386) \$	81,283
Retrospective adjustment (Note 13)	9,030,408	Ф	77,470	Ф		Ф	13,710	Ф	(12,380) \$	,
	0.056.469	¢	77 470	\$	483	S	15,716	¢	( )	(109)
Restated balance as at January 1, 2021	9,056,468	\$	77,470	3	483	Э	15,716	3	(12,495) \$	81,174
Net income and comprehensive income attributable to shareholders										
of the Corporation	_		_		_		_		966	966
Share-based compensation (Note 6)	_		_		_		(241)		-	(241)
Cash-settled share-based compensation (Note 6)	_		_		_		(98)		47	(51)
Issuance of common shares (Note 5)	18,951		184		-		(184)		-	-
Shares repurchased (Note 5)	(75,930)		(649)		-		-		279	(370)
Balance as at June 30, 2021	8,999,489	\$	77,005	\$	483	\$	15,193	\$	(11,203) \$	81,478



Condensed Consolidated Interim Statements of Cash Flows (unaudited)

(expressed in thousands of Canadian dollars)

For the six months ended June 30,		2021	2020
Cash provided by (used in) operating activities			
Net income (loss)	\$	966 \$	(2,843)
Non-controlling interests (Note 11)		6,116	5,729
Adjustments for:			
Net realized gain from investments		(86)	(1,233)
Net change in unrealized losses in fair value of investments		322	1,083
Finance fees received on loans carried at amortized cost, net of non-cash finance fees		-	828
Interest income		(12,957)	(14,557)
Interest income received in the period		11,144	10,825
Provision for expected credit loss		2,361	4,247
Non-cash finance costs (Note 8)		489	466
Depreciation		1,860	3,003
Current income tax		584	(201)
Income taxes paid, net of refunds received		(33)	(7)
Deferred income tax		(579)	41
Share-based compensation, net of cash settlements		472	63
Provision for performance bonus		579	257
Provision for bad debt		81	237
Impairment of property and equipment (Note 16)		71	23
		/1	23
Impairment of distributed power equipment under development			700
and related deposits (Note 18)		(72)	700
Gain on acquisition (Note 13)		(73)	(1.007)
Net change in non-cash working capital (Note 12)		2,388	(1,997)
		13,705	6,427
ash provided by (used in) investing activities			
Proceeds from repayment of debt securities		10,732	28,252
Proceeds from sale of equity securities		1,927	-
Addition of investments		(746)	(39,065)
Sale of Crown Partners Fund LP units to non-controlling interests		4,400	-
Share purchase loan advances, net of repayments		(480)	(121)
Purchase of property and equipment (Note 16)		(1,032)	(1,081)
Acquisition of subsidiaries and assets, net of cash acquired (Notes 13 and 14)		(288)	-
Lease payments received on distributed power equipment		185	-
Proceeds from sale of, net of additions to, property and equipment under development			
and related deposits		5,349	(9,922)
·		20,047	(21,937)
ash provided by (used in) financing activities			
Non-controlling interests contributions to Crown Partners Fund (Note 11)		_	11,880
Non-controlling interests contributions to Crown Power Fund (Note 11)		_	7,105
Distributions paid by Crown Partners Fund to non-controlling interests		(4,765)	(10,665)
Repayment of Crown Partners Fund Promissory Notes (Note 4)		(1,703)	(8,512)
Payments of lease obligations		(663)	(919)
•			(919)
Repayment of Network Services Vendor Note payable (Note 4)		(378)	24 000
Credit facility advances, net of repayments (Note 7)		(14,166)	24,900
Shares repurchased (Note 5)		(370)	(175)
Dividends (Note 5)		- (425)	(1,414)
Deferred financing costs (Note 7)		(425)	(159) 22,041
		, , ,	
crease in cash and cash equivalents		12,985	6,531
ash and cash equivalents, beginning of period		19,150	8,361
ash and cash equivalents, end of period	\$	32,135 \$	14,892
upplemental cash flow information:			
Interest paid in the period	\$	2,352 \$	2,791
, E	Ψ	_,υυ= Ψ	-,,,,1



Notes to condensed consolidated interim financial statements

As at and for the three and six months ended June 30, 2021 and 2020

(expressed in thousands of Canadian dollars except number of shares and where otherwise indicated)

#### 1. Reporting entity:

Crown Capital Partners Inc. (the "Corporation") was incorporated under the Canada Business Corporations Act on September 8, 1999 and commenced operations effective October 1, 2000. The Corporation provides investment management services and its registered office is 700 2<sup>nd</sup> Street S.W., Suite 19-131, Calgary, Alberta. These condensed consolidated interim financial statements as at and for the three and six months ended June 30, 2021 and 2020 comprise the Corporation and its subsidiaries, which include:

- A 100% interest (June 30, 2020 100%) in Crown Capital Funding Corporation ("CCFC");
- Through CCFC, a 100% interest (June 30, 2020 100%) in Crown Capital Private Credit Fund, LP ("Crown Private Credit Fund");
- Through CCFC, an effective interest of 36.5% (January 1, 2020 to June 30, 2020 38.8%) in Crown Capital Partner Funding, LP ("Crown Partners Fund");
- A 100% interest (June 30, 2020 100%) in Crown Capital Private Credit Management Inc. ("CCPC MI"), the general partner of Crown Private Credit Fund;
- A 100% interest (June 30, 2020 100%) in Crown Capital LP Partner Funding Inc. ("CCPF MI"), the general partner of Crown Partners Fund and Crown Capital Fund IV Investment, LP ("CCF IV Investment");
- A 100% interest (June 30, 2020 100%) in Crown Capital Fund III Management Inc. ("CCF III"), the general partner and manager of Norrep Credit Opportunities Fund, LP ("NCOF LP");
- A 100% interest (June 30, 2020 100%) in 10824356 Canada Inc. ("Crown Power Fund GP"), the general partner of Crown Capital Power Limited Partnership ("Crown Power Fund");
- Through CCFC, an interest of 43.2% (June 30, 2020 43.2%) in Crown Power Fund;
- A 100% interest (June 30, 2020 100%) in WireIE Holdings International Inc., WireIE (Canada) Inc. and WireIE (Development) Inc. (hereinafter collectively referred to as "WireIE");
- A 75% interest (June 30, 2020 75%) in Onsite Power Partners Ltd. ("Onsite Power");
- Effective September 10, 2020, a 100% interest in WireIE Inc. ("WireIE Inc.");
- Effective September 15, 2020, a 100% interest in Galaxy Broadband Communications Inc. ("Galaxy");
- Effective September 28, 2020 a 100% interest in PenEquity Development GP Inc., the general partner of PenEquity Development Limited Partnership ("PDLP");
- Effective September 30, 2020, through Crown Private Credit Fund, a 100% interest in PDLP;
- Effective March 1, 2021, through PDLP, a 100% interest in PRC Stoney Creek Corp. ("PSCC");
- Effective April 8, 2021, a 100% interest in Crown Private Credit Partners Inc. ("CPCP");
- Effective April 15, 2021, through PDLP, a 100% interest in PRC Barrie Corp. ("PBC"); and
- Effective May 6, 2021, through Crown Private Credit Fund, a 100% interest in Lumbermens Credit Group Ltd. ("Lumbermens").



Notes to condensed consolidated interim financial statements

As at and for the three and six months ended June 30, 2021 and 2020

(expressed in thousands of Canadian dollars except number of shares and where otherwise indicated)

### 2. Basis of preparation:

#### (a) Statement of compliance:

These condensed consolidated interim financial statements have been prepared in accordance with International Accounting Standards ("IAS") 34 *Interim Financial Reporting*. They do not include all the information required for a complete set of financial statements prepared in accordance with International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board. However, selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the Corporation's financial position and results of operations since the last annual consolidated financial statements as at and for the year ended December 31, 2020. These condensed consolidated interim financial statements should be read in conjunction with the annual consolidated financial statements as at and for the year ended December 31, 2020.

These condensed consolidated interim financial statements were authorized for issue by the Corporation's Board of Directors on August 12, 2021.

#### (b) Basis of measurement:

The condensed consolidated interim financial statements have been prepared on the historical cost basis, other than investments and certain share-based awards carried at fair value through profit or loss ("FVTPL").

#### (c) Functional and presentation currency:

These condensed consolidated interim financial statements are presented in Canadian dollars, which is the Corporation's functional currency.

#### (d) Use of estimates and judgments:

The preparation of the condensed consolidated interim financial statements in accordance with the financial reporting framework requires management to make judgments, estimates and assumptions that affect the application of the Corporation's accounting policies and the reported amounts of assets, liabilities, income and expenses and disclosures of contingent assets and liabilities at the reporting date. Actual results could differ from these estimates. Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to estimates are recognized prospectively.

The significant judgments made by management in applying the Corporation's accounting policies and key sources of estimation uncertainty were the same as those applied to the consolidated financial statements as at and for the year ended December 31, 2020.



Notes to condensed consolidated interim financial statements

As at and for the three and six months ended June 30, 2021 and 2020

(expressed in thousands of Canadian dollars except number of shares and where otherwise indicated)

### 2. Basis of preparation (continued):

### (d) Use of estimates and judgments (continued):

In March 2020, the World Health Organization declared the novel coronavirus ("COVID-19") a global pandemic. Emergency measures enacted globally have caused material disruption to businesses resulting in an economic slowdown. Although health measures have eased and vaccination programs are well underway, the timing of a full economic recovery remains uncertain, and as such, it is not possible to forecast with certainty the duration and full financial effect of the COVID-19 pandemic. The situation remains fluid and there is significant uncertainty surrounding the potential impact it may have on the Corporation's assets, liabilities, revenues, expenses and cash flows.

In the preparation of the condensed consolidated interim financial statements, the Corporation has incorporated the potential impact of COVID-19 into its estimates and assumptions that affect the carrying amounts of its assets and liabilities, and the reported amount of its results using the best available information as of June 30, 2021. Significant sources of estimation uncertainty include the fair value measurement of investments and the determination of expected credit losses on financial assets.

The Corporation actively monitors developments related to COVID-19, including existing and potential economic impacts on the underlying businesses associated with the Corporation's financial assets, and the ability of such businesses to meet their financial obligations to the Corporation's investment subsidiaries on a timely basis. The Corporation also reviews collateral values and monitors financial results of the underlying businesses on an ongoing basis.

#### (e) Reclassification of prior period presentation:

Certain comparative figures have been reclassified to conform with the current year's presentation.



Notes to condensed consolidated interim financial statements

As at and for the three and six months ended June 30, 2021 and 2020

(expressed in thousands of Canadian dollars except number of shares and where otherwise indicated)

## 3. Significant accounting policies:

The accounting policies applied to these condensed consolidated interim financial statements are the same as those applied in the consolidated financial statements as at and for the year ended December 31, 2020, except for the policy detailed below.

(a) Significant accounting policy adopted in the period:

As a result of the acquisition of PSCC on March 1, 2021 and the subsequent acquisition of PBC on April 15, 2021, the following accounting policy has been adopted:

Property and equipment under development and related deposits

Property and equipment under development and related deposits includes (i) property under development comprising the carrying value of property owned by the Corporation that is in the course of development; and (ii) distributed power equipment under development and related deposits comprising the carrying value of distributed power assets owned by Crown Power Fund that are in the course of construction. See Note 3(h) in the consolidated financial statements as at and for the year ended December 31, 2020 for accounting policy details in respect of distributed power equipment under development and related deposits.

Property under development is recorded at the cost of the land plus all expenditures incurred to date that are necessary to bring the asset to working condition for its intended use, less any accumulated impairment losses. At each reporting date, the carrying amount of property under development is reviewed to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated. For impairment testing, assets are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or cashgenerating units ("CGUs"). The recoverable amount of an asset or CGU is the greater of its value in use and its fair value less costs to sell. Value in use is based on the estimated cash flows on the property, discounted to its present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset or CGU.

An impairment loss is recognized if the carrying amount of an asset or CGU exceeds its recoverable amount. Impairment losses are recognized in profit or loss. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortization, if no impairment loss had been recognized.

The property is not subject to depreciation until completion of its development phase, at which point it is reclassified as part of property and equipment and measured at cost less any accumulated impairment losses.



Notes to condensed consolidated interim financial statements

As at and for the three and six months ended June 30, 2021 and 2020

(expressed in thousands of Canadian dollars except number of shares and where otherwise indicated)

#### 4. Financial instruments:

#### (a) Investments

As at	June 30, 2021	<b>December 31, 2020</b>
Investments at FVTPL:		
Canadian debt securities at FVTPL	\$ 64,389	\$ 65,344
Canadian equity securities	4,100	3,993
Other investments	8,148	8,671
Total Investments at FVTPL	76,637	78,008
Canadian debt securities at amortized cost	159,603	184,117
Allowance for credit losses	(18,420)	(16,062)
Total Investments at amortized cost, net of allowance for credit losses	s 141,183	168,055
<b>Total Investments</b>	\$ 217,820	\$ 246,063

#### (b) Canadian debt securities

The gross carrying value of Canadian debt securities broken down by contractual maturity is as follows:

Contractual maturity	June 30, 2021	<b>December 31, 2020</b>
On demand	\$ 37,230	\$ 53,766
0-12 months	13,531	3,163
1-3 years	137,055	131,960
3-5 years	36,176	60,572
<b>Total debt securities</b>	\$ 223,992	\$249,461

As at June 30, 2021, investments held in the form of Canadian debt securities had coupon interest rates ranging from 10.0% to 16.0% (December 31, 2020 - 10.0% to 16.0%) per annum.

Interest revenue calculated using the effective interest rate method for debt securities carried at amortized cost totaled \$3,975 and \$8,443 for the three and six months ended June 30, 2021 (for the three and six months ended June 30, 2020 - \$5,021 and \$10,109). The effective interest rates as at June 30, 2021 ranged from 10.0% to 14.1 (June 30, 2020 – 10.0% to 14.3%).

Finance fees recognized in revenue in relation to the repayment of debt securities carried at amortized cost totaled \$2 and \$15 for the three and six months ended June 30, 2021 (for the three and six months ended June 30, 2020 - \$259 and \$259).



Notes to condensed consolidated interim financial statements

As at and for the three and six months ended June 30, 2021 and 2020

(expressed in thousands of Canadian dollars except number of shares and where otherwise indicated)

#### 4. Financial instruments (continued):

#### (c) Canadian equities

As at June 30, 2021, investments in equity securities included common shares of a Canadian public company, warrants in Canadian public companies, common shares of a Canadian private company and warrants in a Canadian private company.

#### (d) Other investments

Other investments include royalty arrangements and other investment structures that are neither debt securities nor equity-linked.

#### (e) Cash and cash equivalents

Cash and cash equivalents comprise deposits with banks and are used by the Corporation in the management of short-term commitments.

#### (f) Network services receivables

Included in accounts receivable are amounts owing from parties with which the Corporation has entered into network services contracts.

#### (g) Lease earn-out note receivable

The lease earn-out note receivable represents entitlements to future cash flows in respect of PSCC's sale of its interest in a grocery-anchored community retail plaza located in Hamilton, Ontario. The entitlements to future cash flows are contingent on PSCC securing leases in respect of a prescribed area of available density on or before September 30, 2021, are valued using the discounted present value of expected cash flows arising from expected future earnings in respect of those leases secured (see Note 13), and the receivable is classified as a Level 3 financial instrument (see Note 4(j) for a description of the three-tier hierarchy framework for disclosing fair value). If the discount rate increased or decreased by 100 bps, the fair value of the lease earn-out note receivable as at June 30, 2021 would not change significantly.



Notes to condensed consolidated interim financial statements

As at and for the three and six months ended June 30, 2021 and 2020

(expressed in thousands of Canadian dollars except number of shares and where otherwise indicated)

### 4. Financial instruments (continued):

### (h) Net investment in leased distributed power equipment

The Corporation entered into no finance lease contracts in the three months ended June 30, 2021 and one finance lease contract in the three and six months ended June 30, 2021 (June 30, 2020 – nil and nil) upon completion of the development of the related distributed power assets. There was no resultant gain or loss on reclassification of the distributed power equipment under development to net investment in leased distributed power equipment. For the three and six months ended June 30, 2021, the Corporation recognized interest income in relation to its net investment in leased distributed power equipment of \$197 and \$395 (for the three and six months ended June 30, 2020 - \$13 and \$26).

The following table sets out a maturity analysis of its net investment in leased distributed power equipment, showing the undiscounted lease payments to be received as at the reporting date.

	June 30, 2021	<b>December 31, 2020</b>
Less than one year	\$ 1,302	\$ 1,225
One to two years	1,302	1,231
Two to three years	1,302	1,231
Three to four years	1,302	1,231
Four to five years	1,302	1,231
Greater than five years	7,718	7,284
Total undiscounted lease payments	14,228	13,433
Unearned finance income	(5,663)	(5,281)
Undiscounted unguaranteed residual value	1,225	1,105
Net investment in leased distributed power equipment, before allowance for credit loss	9,790	9,257
Allowance for credit loss	(98)	(91)
Net investment in leased distributed power equipment	\$ 9,692	\$ 9,166



Notes to condensed consolidated interim financial statements

As at and for the three and six months ended June 30, 2021 and 2020

(expressed in thousands of Canadian dollars except number of shares and where otherwise indicated)

### 4. Financial instruments (continued):

### (i) Allowance for credit losses

The changes to the Corporation's allowance for credit losses under IFRS 9, as at and for the six months ended June 30, 2021 and June 30, 2020, are shown in the following tables.

	June 30, 2021										
Allowance for credit losses	Debt securities	Net investment in leased distributed power equipment	Network services receivables	Total							
Opening balance	\$ 16,062	\$ 91	\$ 432	\$ 16,585							
Additions	-	8	11	19							
Repayment	(37)	(1)	(15)	(53)							
Net remeasurement of loss allowance	2,525	-	· -	2,525							
Settlement upon acquisition	(130)	<u>-</u>		(130)							
Ending balance	\$ 18,420	\$ 98	\$ 428	\$ 18,946							

There were no transfers from Stage One, Stage Two, or Stage Three in the six months ended June 30, 2021.

	June 30, 2	2020					
Allowance for credit losses	Debt securities	Net investment in leased distributed power equipment	i	Netv serv receiva	vices	To	otal
Opening balance	\$ 744	\$ 6	<u> </u>	\$	81	\$	831
Additions	11		-		305		316
Repayment	(2)		-		-		(2)
Net remeasurement of loss allowance	3,932		_		-	3	3,932
Transfer to (from) Stage One <sup>1</sup>	(7)		-		-		(7)
Transfer to (from) Stage Two <sup>1</sup>	(79)		-		-		(79)
Transfer to (from) Stage Three <sup>1</sup>	86	<u> </u>	-		-		86
Ending balance	\$4,685	\$ 6	5	\$	386	\$5	5,077

<sup>&</sup>lt;sup>1</sup> Excludes net remeasurement of loss allowance in respect of loans transferred between stages.

As at and for the six months ended June 30, 2020, the transfer to Stage Two is in relation to a transfer from Stage One, and the transfer to Stage Three is in relation to a transfer from Stage Two.



Notes to condensed consolidated interim financial statements

As at and for the three and six months ended June 30, 2021 and 2020

(expressed in thousands of Canadian dollars except number of shares and where otherwise indicated)

### 4. Financial instruments (continued):

## (i) Allowance for credit losses (continued)

The total gross carrying values of Canadian debt securities at amortized cost, net investment in leased distributed power equipment and receivables from network services classified as Stage One, Stage Two and Stage Three and the associated allowance for credit losses, as at June 30, 2021 and December 31, 2020, are shown in the following tables:

	June	30, 2021						
	Stage One		St	age Two	Sta	ge Three		Total
Canadian debt securities:								
Gross carrying value at amortized cost	\$	35,932	\$	105,923	\$	17,748	\$	159,603
Allowance for credit losses		(27)		(2,621)		(15,772)	(	(18,420)
Net carrying value at amortized cost, net of allowance for credit losses	\$	35,905	\$	103,302	\$	1,976	\$	141,183
Net investment in leased distributed power equipment:								
Gross carrying value at amortized cost		-		9,790		-		9,790
Allowance for credit losses <sup>1</sup>		-		(98)		-		(98)
Net carrying value at amortized cost, net of allowance for credit losses	\$	-	\$	9,692	\$	-	\$	9,692
Receivables from network services:								
Gross carrying value at amortized cost		-		2,469		-		2,469
Allowance for credit losses <sup>1</sup>		-		(428)		-		(428)
Net carrying value at amortized cost, net of allowance for credit losses	\$	-	\$	2,041	\$	-	\$	2,041
<b>Total allowance for credit losses</b>	\$	(27)	\$	(3,147)	\$	(15,772)	\$ (	(18,946)

The Corporation elects to classify the gross carrying values of net investment in leased distributed power equipment and receivables from network services as Stage Two and the associated allowance for credit losses is measured at an amount equal to lifetime expected credit losses under a simplified approach that does not require the Corporation to track changes in credit risk.



Notes to condensed consolidated interim financial statements

As at and for the three and six months ended June 30, 2021 and 2020

(expressed in thousands of Canadian dollars except number of shares and where otherwise indicated)

## 4. Financial instruments (continued):

### (i) Allowance for credit losses (continued):

D	eceml	oer 31, 202	20			·		
	Stage One		Stage Two		Stage Three			Total
Canadian debt securities:								
Gross carrying value at amortized cost	\$	40,700	\$	110,623	\$	32,794	\$	184,117
Allowance for credit losses		(31)		(846)		(15,185)	(	(16,062)
Net carrying value at amortized cost, net of allowance for credit losses	\$	40,669	\$	109,777	\$	17,609	\$	168,055
Net investment in leased distributed power equipment:								
Gross carrying value at amortized cost		-		9,257		-		9,257
Allowance for credit losses <sup>1</sup>		-		(91)		-		(91)
Net carrying value at amortized cost, net of allowance for credit losses	\$	-	\$	9,166	\$	-	\$	9,166
Receivables from network services:								
Gross carrying value at amortized cost		-		3,067		-		3,067
Allowance for credit losses <sup>1</sup>		-		(432)		-		(432)
Net carrying value at amortized cost, net of allowance for credit losses	\$	-	\$	2,635	\$	-	\$	2,635
Total allowance for credit losses	\$	(31)	\$	(1,369)	\$	(15,185)	\$ (	(16,585)

The Corporation elects to classify the gross carrying values of net investment in leased distributed power equipment and receivables from network services as Stage Two and the associated allowance for credit losses is measured at an amount equal to lifetime expected credit losses under a simplified approach that does not require the Corporation to track changes in credit risk.



Notes to condensed consolidated interim financial statements

As at and for the three and six months ended June 30, 2021 and 2020

(expressed in thousands of Canadian dollars except number of shares and where otherwise indicated)

#### 4. Financial instruments (continued):

#### (j) Fair values:

The fair values of financial assets and financial liabilities that are traded on active markets are based on closing quoted market prices at the reporting date. For all other financial instruments, the Corporation determines fair values using other valuation techniques.

For financial instruments that trade infrequently and have little price transparency, fair value is less objective, and requires varying degrees of judgment depending on liquidity, uncertainty of market factors, pricing assumptions and other risks affecting the specific instrument.

Fair values of investments without quoted market prices are determined by management on the basis of the expected realizable value of the investments as at the date of the statement of financial position if they were disposed of in an orderly manner over a reasonable period of time, discounted at a discount rate which is considered by management to be appropriate at the date of the financial statement for the specific investment. There is no active secondary market for many investments which are not publicly-traded, and there is considerable uncertainty and a potentially broad range of outcomes with respect to the future cash flows from these investments. Valuations of such investments are subject to a number of assumptions and uncertainties that may cause actual values realized on disposal to differ materially from the fair value estimated at any particular time.

A three-tier hierarchy is used as a framework for disclosing fair value based on inputs used to value the Corporation's investments. The hierarchy of inputs is summarized below:

- Level 1: Inputs that are quoted prices (unadjusted) in active markets for identical instruments;
- Level 2: Inputs other than quoted prices included in Level 1 that are observable for instruments, either directly (i.e., as prices) or indirectly (i.e., derived from prices). This category includes instruments valued using: quoted market prices in active markets for similar instruments, quoted prices for identical or similar instruments in markets that are considered less than active, or other valuation techniques in which all significant inputs are directly or indirectly observable from market data; and
- Level 3: This category includes all instruments for which the valuation technique includes inputs not based
  on observable data and the unobservable inputs have a significant effect on the instrument's valuation. This
  category includes instruments that are valued based on the quoted prices for similar instruments but for which
  significant unobservable adjustments or assumptions are required to reflect differences between the
  instruments.



Notes to condensed consolidated interim financial statements

As at and for the three and six months ended June 30, 2021 and 2020

(expressed in thousands of Canadian dollars except number of shares and where otherwise indicated)

## 4. Financial instruments (continued):

### (j) Fair values (continued):

The tables below analyze the fair value of investments at June 30, 2021 and December 31, 2020 by the level in the fair value hierarchy into which the fair value measurement is categorized. For investments carried at FVTPL, the amounts are based on the values recognized in the statement of financial position. There were no transfers between levels during the period.

		June 30, 202	21		
i	Quoted prices in active markets for dentical assets (Level 1)	Significant other observable inputs (Level 2)	Significant unobservable inputs (Level 3)	Total fair value	Carrying value
Canadian debt securities at FVTPL	\$ -	\$ -	\$ 64,389	\$ 64,389	\$ 64,389
Canadian equity securities	1,204	2,896	-	4,100	4,100
Other investments	-	-	8,148	8,148	8,148
Total Investments at FVTPL	1,204	2,896	72,537	76,637	76,637
Canadian debt securities at amortized cost	-	-	143,643	143,643	141,183
<b>Total Investments</b>	\$ 1,204	\$ 2,896	\$ 216,180	\$ 220,280	\$217,820

	December 31, 2020											
	Quoted prices in active markets for lentical assets (Level 1)	Significant other observable inputs (Level 2)	Significant unobservable inputs (Level 3)	Total fair value	Carrying value							
Canadian debt securities at FVTPL	\$ -	\$ -	\$ 65,344	\$ 65,344	\$ 65,344							
Canadian equity securities	1,144	2,849	-	3,993	3,993							
Other investments	-	-	8,671	8,671	8,671							
Total Investments at FVTPL	1,144	2,849	74,015	78,008	78,008							
Canadian debt securities at amortized cost	-	-	168,674	168,674	168,055							
<b>Total Investments</b>	\$ 1,144	\$ 2,849	\$ 242,689	\$ 246,682	\$246,063							



Notes to condensed consolidated interim financial statements

As at and for the three and six months ended June 30, 2021 and 2020

(expressed in thousands of Canadian dollars except number of shares and where otherwise indicated)

#### 4. Financial instruments (continued):

#### (i) Fair values (continued):

Canadian debt securities are valued using the discounted present value of expected cash flows arising from these debt instruments.

Observable inputs used in the development of an appropriate discount rate include Government of Canada benchmark interest rate for the term of the individual loan and the BBB-rated corporate interest rate spread for the term of the individual loan. Significant unobservable inputs include an illiquidity spread as well as a credit spread, both of which increase the discount rate. These rates are set initially at a level such that the loan valuation equals the initial purchase cost of the loan and are subsequently adjusted at each valuation date to reflect management's current assessment of market conditions as well as of loan-specific credit and illiquidity risk.

Discount rates are subject to adjustment based on both management's current assessment of market conditions and the economic performance of individual investments. At June 30, 2021, discount rates used range from 12.9% to 25.0% (December 31, 2020 - 10.7% to 18.9%).

The most significant input into the calculation of fair value of Level 3 debt investments is the discount rate applied to expected future cash flows. If the discount rate increased or decreased by 100 bps, the fair value of Level 3 investments at June 30, 2021 would decrease by \$2,833 (December 31, 2020 – \$3,562) or increase by \$2,929 (December 31, 2020 – \$3,694), respectively.

The Canadian equity securities at June 30, 2021 and December 31, 2020 include warrants classified as Level 3 that are valued based on a net asset value-based estimate of the underlying equity value, and common shares in a Canadian private company classified as Level 3 that are valued using an enterprise value multiple approach. The other investments classified as Level 3 are either valued using the discounted present value of expected cash flows arising from these investments with discount rates ranging from 14.6% to 17.5% (2020 - 14.6% to 17.5%) or are valued using both this discounted cash flow approach and an enterprise value approach. If the discount rate increased or decreased by 100 bps, the fair value of other Level 3 investments at June 30, 2021 would not change significantly.

The following tables reconcile opening balances to closing balances for fair value measurements of investments carried at FVTPL in Level 3 of the fair value hierarchy as at and for the six months ended June 30, 2021 and June 30, 2020:

For the six months ended	June 3	June 30, 2021		
Level 3 securities at FVTPL				
Opening balance	\$	74,015	\$	84,235
Net change in unrealized gains		(1,478)		(4,408)
<b>Ending balance</b>	\$	72,537	\$	79,827



Notes to condensed consolidated interim financial statements

As at and for the three and six months ended June 30, 2021 and 2020

(expressed in thousands of Canadian dollars except number of shares and where otherwise indicated)

### 4. Financial instruments (continued):

#### (i) Fair values (continued):

The carrying values of cash and cash equivalents, accounts receivable, accounts payable and accrued liabilities, distributions payable to non-controlling interests and promissory notes payable approximate their fair values due to their short term to maturity. The carrying values of the credit facilities, net investment in leased distributed power equipment and share purchase loans approximate their fair values due to the market interest rates on the loans.

The lease earn-out note receivable representing entitlements to future cash flows in respect of PSCC's sale of a commercial property interest is valued using the discounted present value of expected cash flows arising from future earnings on leasing activity.

The deferred compensation liability is measured based on the market value of the Corporation's share price with the impact of any resultant change included in share-based compensation expense in the period.

Contingent consideration in relation to the Galaxy acquisition is valued using aggregate expected cash flows in excess of prescribed percentages of cumulative earnings and revenues arising from the Corporation's investment in Galaxy (see Note 13).

The fair value of the Corporation's convertible debentures – liability component is measured at \$18,800 at June 30, 2021 (December 31, 2020 - \$17,000). The Corporation's convertible debentures – liability component is classified as Level 1 because they are actively traded on the TSX and the fair value is based on the quoted market prices.

#### (k) Promissory notes payable

#### (i) Crown Partners Fund Promissory Notes payable

Upon the redemption of 13,600 limited partnership units effective December 31, 2019 in Crown Partners Fund, the general partner elected to settle the redemption price, equal to the net asset value of the limited partnership units so redeemed calculated on December 31, 2019, by way of secured promissory notes ("Crown Partners Fund Promissory Notes"). The Crown Partners Fund Promissory Notes bore interest at 8.0% per annum, which was compounded semi-annually and payable quarterly in arrears. Principal amounts were to be repaid in four equal quarterly installments, payable on the last day of each calendar quarter, commencing on the last day of the first full calendar quarter ending after December 31, 2019. The Corporation had the ability to prepay all or any portion of the Crown Partners Fund Promissory Notes at any time without penalty. Any proceeds in excess of \$5,000 received by the Corporation in relation to the disposition or prepayment of investments were to be applied as a prepayment of Crown Partners Fund Promissory Notes payable.



Notes to condensed consolidated interim financial statements

As at and for the three and six months ended June 30, 2021 and 2020

(expressed in thousands of Canadian dollars except number of shares and where otherwise indicated)

#### 4. Financial instruments (continued):

- (k) Promissory notes payable (continued)
  - (i) Crown Partners Fund Promissory Notes payable (continued)

The Crown Partners Fund Promissory Notes were repaid in full in the year ended December 31, 2020, including repayment totaling \$6,384 and \$8,512 in the three and six months ended June 30, 2020, respectively, and the balance outstanding as at June 30, 2021 is \$nil (2020 - \$nil). Interest expense in relation to Crown Partners Fund Promissory Notes payable for the three and six months ended June 30, 2021 was \$nil (for the three and six months ended June 30, 2020 - \$106 and \$276, respectively).

#### (ii) Vendor Promissory Notes payable

On September 15, 2020, as partial consideration for the equity acquired from the previous shareholders of Galaxy the Corporation has agreed to pay to selling shareholders additional consideration in the form of unsecured promissory notes ("Vendor Promissory Notes") which have an aggregate value of \$604, including accrued interest of \$23, as at June 30, 2021 (December 31, 2020 - \$581 and \$nil, respectively). The Vendor Promissory Notes bear interest at 5.0% per annum, calculated and payable annually. Principal amounts, including accrued interest, are to be repaid in two equal instalments on September 15, 2021 and September 15, 2022. The Corporation has the ability to prepay all or any portion of the Vendor Promissory Notes at any time without penalty. Interest expense includes \$7 and \$23 for the three and six months ended June 30, 2021, respectively (2020 - \$nil and \$nil, respectively).

## (l) Network Services Vendor Note payable

The Corporation carries an unsecured, interest-bearing vendor note payable ("Network Services Vendor Note payable") with one of Galaxy's primary network services vendors. The Network Services Vendor Note payable bears interest at 8% per annum, calculated and payable annually, and matures on February 1, 2023. Principal amounts are to be repaid in monthly instalments, payable on the first day of each month. At June 30, 2021, the balance of the Network Services Vendor Note payable is \$943 (December 31, 2020 - \$1,321). In the three and six months ended June 30, 2021 payments of \$210 and \$430 were made in respect of the repayment of the Network Services Vendor Note payable, respectively, including interest expense in relation to the Network Services Vendor Note payable of \$20 and \$52, respectively (June 30, 2020 - \$nil and \$nil, respectively).



Notes to condensed consolidated interim financial statements

As at and for the three and six months ended June 30, 2021 and 2020

(expressed in thousands of Canadian dollars except number of shares and where otherwise indicated)

### 4. Financial instruments (continued):

### (m) Mortgages payable

Upon acquisition of PSCC on March 1, 2021, Crown assumed a mortgage payable of \$3,300 (see Note 13), secured by the value of property under development, that is due on August 26, 2022. The mortgage payable bears interest at 8.5% per annum, calculated and payable monthly on the first day of each month. The Corporation has the option to prepay all of the mortgage payable outstanding after September 1, 2021 on payment of a penalty equal to one months' interest on the outstanding indebtedness.

Upon acquisition of PBC on April 15, 2021, Crown assumed a mortgage payable of \$9,150, secured by the value of property under development, and due on December 1, 2021 (see Note 13). The mortgage payable is comprised of two tranches with balances outstanding of \$3,750 and \$5,400, which bear interest at 13.5% per annum and a variable interest rate based on Prime Rate plus 655 bps (with a floor of 9.00%) per annum, respectively, calculated and payable monthly on the first day of each month.

### 5. Share capital:

The authorized share capital of the Corporation consists of an unlimited number of common shares, each carrying the right to one vote per common share at all meetings of shareholders of the Corporation and fully participating as to dividends of the Corporation.

On April 13, 2020, the Corporation renewed its normal course issuer bid ("NCIB") to purchase up to 550,000 common shares, representing approximately 5.8% of its issued and outstanding common shares as at March 31, 2020, over the next twelve months, or until such time as the bid is completed or terminated at the Corporation's option. Any shares purchased under this bid are purchased on the open market at the prevailing market price at the time of the transaction. Common shares acquired under this bid are cancelled. Total shares purchased and cancelled under this NCIB was 393,930.

On April 9, 2021, the Corporation renewed its NCIB to purchase up to 600,000 of its common shares, representing approximately 6.6% of its issued and outstanding shares as at March 31, 2021, over the next twelve months, or until such time as the bid is completed or terminated at the Corporation's option. Any shares purchased under this bid are purchased on the open market at the prevailing market price at the time of the transaction. Common shares acquired under this bid are cancelled. Total shares purchased and cancelled under the current NCIB up to June 30, 2021 was 36,400.

On June 16, 2021 the Corporation announced its intention to commence a substantial issuer bid, pursuant to which the Corporation offered to purchase for cancellation up to 1,800,000 of its outstanding common shares at a purchase price of \$5.50 per common share in cash for an aggregate purchase price not to exceed \$9,900, with such offer scheduled to expire on July 27, 2021 unless terminated or extended by the Corporation (see Note 20). No common shares will be purchased pursuant to the current NCIB until after the expiry or termination of such offer.

During the three and six months ended June 30, 2021, the Corporation purchased and cancelled a total of 37,900 and 75,930 shares (June 30, 2020 – 38,698 and 38,698 shares) for total consideration of \$195 and \$370 (June 30, 2020 - \$175 and \$175).



Notes to condensed consolidated interim financial statements

As at and for the three and six months ended June 30, 2021 and 2020

(expressed in thousands of Canadian dollars except number of shares and where otherwise indicated)

### 5. Share capital (continued):

During the three and six months ended June 30, 2021, the Corporation issued nil and 18,951 shares as vested share-based compensation (June 30, 2020 – 1,554 and 39,024 shares) (see Note 6).

On May 5, 2020, the Corporation's shareholders approved a special resolution authorizing the reduction of the stated capital of the common shares of the Corporation by \$15,000 pursuant to Section 38(1) of the Canada Business Corporations Act. Effective May 5, 2020, share capital was reduced by \$15,000 and \$15,000 was added to contributed surplus with no net impact on total equity.

During the six months ended June 30, 2021, the Corporation declared and paid dividends of \$nil per share (June 30, 2020 - \$0.15 per share) for a total payment of \$nil (June 30, 2020 - \$1,414).

#### 6. Share-based compensation:

Effective December 20, 2019, the Corporation revised its compensation program for employees and introduced a Medium-Term Performance Unit ("MTPU") Plan under which it issues MTPUs to employees. MTPUs vest when certain performance objectives are achieved. Vested MTPUs are settled in cash or Employee Deferred Share Units ("EDSUs") on the date of vesting.

EDSUs vest immediately upon grant and are redeemable no earlier than the date on which an employee ceases to be an employee, and no later than 367 days following such date. Upon redemption, EDSUs are settled by cash payments based on the market value of the EDSUs being redeemed, net of applicable tax withholdings. The Corporation's liability related to its EDSU settlement obligation is measured based on the market value of the Corporation's share price and is recorded in provision for deferred compensation, with the impact of any resulting changes in carrying value included in share-based compensation expense in the period. As at June 30, 2021, there are no EDSUs outstanding and \$nil liability related to the EDSU settlement obligation.

Effective May 8, 2018, the Corporation revised its compensation program for directors and introduced a Director Deferred Share Unit ("DDSU") Plan under which it issues DDSUs to directors. DDSUs vest immediately upon grant and are redeemable no earlier than the date at which a director ceases to be a director, and no later than December 14 in the calendar year following such date. Upon redemption, DDSUs are settled by cash payments based on the market value of the DDSUs being redeemed, net of applicable tax withholdings. The Corporation's liability related to its DDSU settlement obligation is measured based on the market value of the Corporation's share price and is recorded in provision for deferred compensation, with the impact of any resulting changes in carrying value included in share-based compensation expense in the period. At June 30, 2021, the deferred compensation liability was \$755 (December 31, 2020 - \$633).

The Corporation issues additional DDSUs to directors and additional MTPUs and EDSUs to employees in lieu of dividends on outstanding DDSUs, MTPUs and EDSUs. These DDSUs, MTPUs and EDSUs vest on the same terms as the respective units for which they were awarded. The number of DDSUs, MTPUs and EDSUs issued in lieu of dividends is based on the weighted average trading price of the common shares for a ten-day period ending at the dividend payment date.



Notes to condensed consolidated interim financial statements

As at and for the three and six months ended June 30, 2021 and 2020

(expressed in thousands of Canadian dollars except number of shares and where otherwise indicated)

### 6. Share-based compensation (continued):

Prior to December 20, 2019, the Corporation issued performance share units ("PSUs") and restricted share units ("RSUs") to employees. Prior to May 8, 2018, the Corporation issued RSUs to directors. PSUs and RSUs are collectively referred to as "Share Units". On the vesting date, each Share Unit is exchanged for one common share of the Corporation, except that the holder may elect to be compensated in cash based on the fair value of such common shares to the extent necessary to pay any tax withholdings related to the vesting of the Share Units. The PSUs vest when certain performance objectives are achieved. RSUs issued to directors vest over a three-year period from the issue date provided the holder remains a director of the Corporation. In the six months ended June 30, 2021, the balance of PSUs outstanding expired without vesting and the remaining RSUs issued to employees vested. There are no PSUs or RSUs outstanding as at June 30, 2021, and the Corporation does not expect to issue PSUs or RSUs in the future.

The Corporation issued additional Share Units to employees and directors in lieu of dividends on outstanding Share Units. These Share Units vest on the same date as the respective Share Units for which they were awarded. The number of Share Units issued in lieu of dividends is based on the weighted average trading price of the common shares in the five days preceding payment of a dividend.

Stock options granted are valued using a Black-Scholes formula and the expense is recognized over the vesting period. The stock options vest over a three-year period, have a term of seven years and an exercise price of \$10.00. During the six months ended June 30, 2021, no stock options were granted and 10,606 stock options that had vested were cancelled. During the six months ended June 30, 2020, 534,024 stock options were granted and nil stock options that had vested were cancelled.

Assumptions used to determine the fair value of stock options granted by the Corporation as at the dates on which they were granted are as follows:

Risk-free interest rate	0.8%
Dividend yield	8.8%
Expected life	7 years
Grant date price	\$6.80
Exercise price	\$10.00
Volatility	25.0%

The expense is recognized over the vesting period. The fair value of the options granted in 2020 was \$0.13 per option. As at June 30, 2021, 157,178 (December 31, 2020 – 10,606) stock options had vested but had not been exercised, and an additional 314,357 (December 31, 2020 – 471,535) stock options which had not vested were outstanding.



Notes to condensed consolidated interim financial statements

As at and for the three and six months ended June 30, 2021 and 2020

(expressed in thousands of Canadian dollars except number of shares and where otherwise indicated)

### 6. Share-based compensation (continued):

The tables below detail the share-based compensation expense recognized in the six months ended June 30, 2021 and 2020. Share-based compensation expense is recognized over the expected vesting period of each award.

	-	For six mont	hs ended Ju	ine 30, 2021			
Number outstanding at January 1, 2021		Issued in the period	Vested or exercised	Cancelled or forfeited <sup>2</sup>	Number outstanding at June 30, 2021	Expensed in the period	
PSUs	29,411	-	-	(29,411)	-	\$ (249)	
RSUs	29,466	-	(29,466)	-	-	-	
MTPUs <sup>1</sup>	286,832	237,731	-	(11,298)	513,265	614	
DDSUs <sup>1</sup>	128,413	28,094	(23,587)	-	132,920	266	
Total units	474,122	265,825	(53,053)	(40,709)	646,185	631	
Stock options	482,141	-	_	(10,606)	471,535	8	
Total	956,263	265,825	(53,053)	(51,315)	1,117,720	\$ 639	

<sup>&</sup>lt;sup>1</sup> The MTPUs and DDSUs issued in the period were new awards.

<sup>&</sup>lt;sup>2</sup> The balance of PSUs outstanding expired without vesting.

	Fo	or the six mo	nths ended .	June 30, 2020		
	Number outstanding at January 1, 2020	Issued in the period	Vested or exercised	g .		Expensed in the period
PSUs <sup>1</sup>	55,982	1,028	(27,599)	-	29,411	\$ 60
RSUs <sup>1</sup>	59,257	1,148	(29,835)	(1,104)	29,466	50
MTPUs <sup>2</sup>	124,588	204,843	-	-	329,431	145
DDSUs <sup>2</sup>	50,916	36,459	-	-	87,375	(80)
Total units	290,743	243,478	(57,434)	(1,104)	475,683	175
Stock options	31,818	534,024	-	-	565,842	25
Total	322,561	777,502	(57,434)	(1,104)	1,041,525	\$ 200

<sup>&</sup>lt;sup>1</sup> The PSUs and RSUs issued in the period were issued in lieu of dividends on the underlying securities.

<sup>&</sup>lt;sup>2</sup> The DDSUs and MTPUs issued in the period were new awards and units issued in lieu of dividends on the underlying securities.



Notes to condensed consolidated interim financial statements

As at and for the three and six months ended June 30, 2021 and 2020

(expressed in thousands of Canadian dollars except number of shares and where otherwise indicated)

#### 7. Credit facilities:

Prior to May 7, 2021, the Corporation had a \$35,000 senior secured revolving credit facility to fund the Corporation's capital commitments to each of its controlled investment funds and its investments in WireIE and Galaxy (the "Preceding Crown Credit Facility"). This facility provided financing at a variable interest rate based on Prime Rate plus 275 bps to 325 bps or on Bankers Acceptance rate plus 375 to 425 bps, had a customary set of covenants, and matured on May 31, 2021. In May 2020, the Corporation initiated the negotiation with its lenders of an amendment and extension of the Preceding Crown Credit Facility, which was subject to a one-year extension annually on each May 31.

Effective May 7, 2021, the Corporation entered into a new senior secured corporate credit facility (the "Crown Credit Facility" and, together with the Preceding Crown Credit Facility, the "Crown Credit Facilities") that was used to fund a full repayment and cancellation of lender commitments in respect of the Preceding Crown Credit Facility. The Crown Credit Facility includes a total lender commitment of \$41,500 to be used to fund the Corporation's capital commitments to each of its controlled investment funds and its existing investments, potential acquisitions and share purchases and for general corporate purposes. The Crown Credit Facility includes a \$30,000 revolving credit facility that declines to \$20,000 at the end of 2021, an \$8,000 term facility that matures at the end of 2021, and a \$3,500 dedicated-purpose letter of credit facility. The revolving credit facility provides financing at a variable interest rate based on Prime Rate plus 275 to 350 bps, has a customary set of covenants, and has a maturity date of May 7, 2024, which is subject to annual extension by one or more years at the request of the Corporation. The term facility will be available by way of multiple advances until August 6, 2021 and provides financing at a variable interest rate based on Prime Rate plus 400 bps.

As of June 30, 2021, \$24,734 (December 31, 2020 - \$29,100) has been drawn on the Crown Credit Facilities. The Crown Credit Facility is secured by the Corporation's effective ownership interest in the investments held by its controlled investment funds, through CCFC and certain other investments held by the Corporation. The carrying value of assets pledged as at June 30, 2021 was \$137,177 (December 31, 2020 - \$149,987).

During the three and six months ended June 30, 2021, \$461 and \$1,017 (June 30, 2020 - \$576 and \$999) was expensed as finance costs relating to the Crown Credit Facilities including amortization of deferred financing costs of \$97 and \$208, interest of \$358 and \$789, standby fees of \$6 and \$20 (June 30, 2020 - \$100 and \$200, \$421 and \$709 and \$55 and \$90, respectively). The balance of unamortized deferred financing costs relating to the Crown Credit Facilities as at June 30, 2021 was \$336 (December 31, 2020 - \$149).



Notes to condensed consolidated interim financial statements

As at and for the three and six months ended June 30, 2021 and 2020

(expressed in thousands of Canadian dollars except number of shares and where otherwise indicated)

### 7. Credit facilities (continued):

On February 5, 2019, Crown Partners Fund entered into an agreement for a \$25,000 senior secured revolving credit facility ("CCPF Credit Facility") to fund investments in mid-market corporations. On December 17, 2019, the size of the CCPF Credit Facility was increased to \$50,000, on January 26, 2021 the size was reduced to \$35,000, and on May 31, 2021 the size was further reduced to \$25,000. The CCPF Credit Facility provides financing at a variable interest rate based on Prime Rate plus 225 bps to 325 bps or on Bankers Acceptance rate plus 325 to 425 bps and has a customary set of covenants. The CCPF Credit Facility matures on May 31, 2023 and is subject to a one-year extension annually on each May 31 commencing May 31, 2022, which is not to exceed the term of Crown Partners Fund, as defined in its limited partnership agreement.

As of June 30, 2021, \$24,500 (December 31, 2020 - \$34,300) has been drawn on the CCPF Credit Facility. The CCPF Credit Facility is secured by the investments held by Crown Partners Fund. The carrying value of assets pledged as at June 30, 2021 was \$225,081 (December 31, 2020 - \$232,637).

During the three and six months ended June 30, 2021, \$393 and \$817 (June 30, 2020 - \$511 and \$1,002) was expensed as finance costs relating to the CCPF Credit Facility including amortization of deferred financing costs of \$43 and \$86, interest of \$345 and \$722 and standby fees of \$5 and \$9 (June 30, 2020 - \$44 and \$86, \$449 and \$877 and \$18 and \$39, respectively). The balance of unamortized deferred financing costs relating to the CCPF Credit Facility as at June 30, 2021 was \$284 (December 31, 2020 - \$340).

The following table reconciles opening balances to closing balances for the Crown Credit Facility and CCPF Credit Facility as at June 30, 2021 and June 30, 2020:

As at	June 30, 2021									
	Prece	Preceding Crown Facility		wn Credit Facility	CC	PF Credit Facility		Total		
Balance drawn										
Balance, January 1, 2021	\$	29,100	\$	-	\$	34,300	\$	63,400		
Net advances (repayments)		(29,100)		24,734		(9,800)		(14,166)		
Balance, June 30, 2021	\$	-	\$	24,734	\$	24,500	\$	49,234		
<b>Deferred finance costs</b>										
Balance, January 1, 2021	\$	(149)	\$	-	\$	(340)	\$	(489)		
Amortization		190		18		86		294		
Additions		(41)		(354)		(30)		(425)		
Balance, June 30, 2021	\$	-	\$	(336)	\$	(284)	\$	(620)		
Carrying value – June 30, 2021	\$	<u>-</u>	\$	24,398	\$	24,216	\$	48,614		



Notes to condensed consolidated interim financial statements

As at and for the three and six months ended June 30, 2021 and 2020

(expressed in thousands of Canadian dollars except number of shares and where otherwise indicated)

### 7. Credit facilities (continued):

As at	June 30, 2020									
	<b>Preceding Crown Credi</b>	t Facility	<b>CCPF</b> Credit		Total					
Balance drawn										
Balance, January 1, 2020	\$	14,300	\$	25,000	\$	39,300				
Net advances		15,300		9,600		24,900				
Balance, June 30, 2020	\$	29,600	\$	34,600	\$	64,200				
<b>Deferred finance costs</b>										
Balance, January 1, 2020	\$	(425)	\$	(469)	\$	(894)				
Amortization		200		86		286				
Additions		(122)		(37)		(159)				
Balance, June 30, 2020	\$	(347)	\$	(420)	\$	(767)				
Carrying value – June 30, 2020	\$	29,253	\$	34,180	\$	63,433				

#### 8. Convertible Debentures:

On June 13, 2018 the Corporation issued \$20,000 of 6.0% convertible unsecured subordinated debentures (the "Convertible Debentures") for net proceeds of \$18,703 with maturity date of June 30, 2023 (the "Debenture Maturity Date"). Interest on the Convertible Debentures is payable semi-annually in arrears on June 30 and December 31 of each year, commencing on December 31, 2018. The Convertible Debentures are direct, subordinated unsecured obligations of the Corporation, subordinated to the Crown Credit Facility.

Each \$1 principal amount of Convertible Debenture is convertible at the option of the holder into approximately 72.99 common shares of the Corporation (representing a conversion price of \$13.70 per share). The Convertible Debentures are not redeemable on or before June 30, 2021, except in limited circumstances following a Change of Control (as defined in the Trust Indenture). After June 30, 2021, but prior to June 30, 2022, the Convertible Debentures may be redeemed in whole or in part from time to time at the Corporation's option, on not more than 60 days and not less than 30 days prior written notice, at a price equal to the aggregate principal amount plus accrued and unpaid interest, provided that the weighted average price of the common shares during the 20 consecutive trading days ending on the fifth day preceding the date on which the notice of redemption is given is not less than 125% of the conversion price. On or after June 30, 2022 and prior to the Debenture Maturity Date, the Convertible Debentures may be redeemed in whole or in part from time to time at the Corporation's option at a price equal to their aggregate principal amount plus accrued and unpaid interest.



Notes to condensed consolidated interim financial statements

As at and for the three and six months ended June 30, 2021 and 2020

(expressed in thousands of Canadian dollars except number of shares and where otherwise indicated)

### 8. Convertible Debentures (continued):

On a Redemption Date (as defined in the Trust Indenture) or on the Debenture Maturity Date, as applicable, the Corporation may, at its option, elect to satisfy its obligation to pay the aggregate principal amount of and premiums on (if any) the Convertible Debentures by issuing common shares. Payment for such Convertible Debentures, subject to the election, would be satisfied by delivering that number of common shares obtained by dividing the aggregate principal amount of the outstanding Convertible Debentures which are to be redeemed, or which will mature, by 95% of the Weighted Average Price of the Common Shares for the 20 consecutive trading days ending five trading days prior to the date fixed for redemption or the Maturity Date, as the case may be. Any accrued and unpaid interest will be paid in cash.

As at June 30	, 2021			
	Liability Component			Equity Component
Balance, January 1, 2021	\$	18,932	\$	483
Effective interest on Convertible Debentures		195		-
Balance, June 30, 2021	\$	19,127	\$	483

As at June 3	30, 2020					
		Liability Component				
Balance, January 1, 2020	\$ 18,	562 \$	483			
Effective interest on Convertible Debentures		180				
Balance, June 30, 2020	\$ 18,	742 \$	483			

During the three and six months ended June 30, 2021, \$398 and \$790 (June 30, 2020 - \$391 and \$778) was expensed as finance costs relating to the Convertible Debentures including amortization of deferred financing costs of \$99 and \$195 and interest of \$299 and \$595 (June 30, 2020 - \$92 and \$180 and \$299 and \$598, respectively).



Notes to condensed consolidated interim financial statements

As at and for the three and six months ended June 30, 2021 and 2020

(expressed in thousands of Canadian dollars except number of shares and where otherwise indicated)

## 8. Convertible Debentures (continued):

The following table reconciles total finance costs to costs recognized in relation to the Crown Credit Facility, the CCPF Credit Facility, the Convertible Debentures, promissory notes payable and the Corporation's lease obligations, including its office leases, vehicle leases and network co-location arrangements for the six months ended June 30, 2021 and June 31, 2020:

For the six months ended					June 30	), 2021						
		Crown Credit Facilities		CCPF Credit Convertible Facility Debentures			Promissory Notes		Lease and other Obligations			Total
Interest	\$	789	\$	722	\$	595	\$	23	\$	194	\$	2,323
Standby and other lending fees		20		9		-		_		-		29
Amortization of deferred finance	costs	208		86		195		-		-		489
<b>Total Finance Costs</b>	\$	1,017	\$	817	\$	790	\$	23	\$	194	\$	2,841

For the six months ended		June 30, 2020										
	Preceding Crown Credit Facility		C	CPF redit cility	Convertible Debentures		Promissory Notes		Lease Obligations			Total
Interest	\$	709	\$	877	\$	598	\$	276	\$	203	\$	2,663
Standby and other lending fees		90		39		-		-		-		129
Amortization of deferred finance	costs	200		86		180		-		-		466
<b>Total Finance Costs</b>	\$	999	<b>\$</b> 1	1,002	\$	778	\$	276	\$	203	\$	3,258



Notes to condensed consolidated interim financial statements

As at and for the three and six months ended June 30, 2021 and 2020

(expressed in thousands of Canadian dollars except number of shares and where otherwise indicated)

### 9. Provision for performance bonus:

The Corporation has asset performance bonus pool ("APBP") arrangements for certain individuals, primarily employees ("APBP Participants"). For certain investment funds managed by the Corporation, 20% of investment returns in excess of an annual rate of return of 8% earned by the fund accrue to the Corporation as performance fee distributions. The Corporation's current compensation policy provides that 50% of such performance fees will be distributed to APBP Participants with the other 50% retained by the Corporation.

Allocation of the units of the APBP relating to Crown Partners Fund commenced in 2015 and will continue until 2021, with 50% of performance fees recognized by Crown Partners Fund allocated to employees.

Allocation of the units of the APBP relating to Crown Power Fund commenced in 2019 and will continue until the expiration of the investment fund's term in 2026, subject to annual one-year extensions, with 50% of performance fees recognized by Crown Power Fund allocated to employees.

Performance bonus amounts will be paid to APBP Participants in accordance with the Limited Partnership Agreement of the investment fund, upon declaration by the General Partner of the investment fund.

As at June 30, 2021, the Corporation had accrued a provision for performance bonus payable of \$3,818 relating to the APBP of Crown Partners Fund (December 31, 2020 - \$3,239).

As at June 30, 2021, no amounts have been accrued in relation to the APBP of Crown Power Fund.

#### 10. Share purchase loans:

The Corporation has an Executive Share Purchase Plan (the "Share Purchase Plan") whereby the Board can approve loans to participants ("Share Purchase Plan Participants") for the purpose of purchasing the Corporation's common shares in the open market. Loans in relation to the Share Purchase Plan are advanced by both a third-party financial institution and the Corporation (collectively the "Lenders"). The following must be paid directly to the Lenders by Share Purchase Plan Participants in repayment of interest and principal on these loans: all dividend distributions on the common shares, all annual performance incentive plan payments to Participants in excess of target bonus payouts, and all proceeds from the sale of the common shares.

During the three and six months ended June 30, 2021, the Corporation advanced \$86 and \$485 of new loans under the Share Purchase Plan and \$nil and \$nil of principal was repaid (2020 - \$86 and \$180 and \$59 and \$59, respectively). As at June 30, 2021, \$865 of loans to Share Purchase Plan Participants were outstanding (December 31, 2020 - \$381), including accrued interest of \$9 (2020 - \$nil). Loans from the Corporation under the Share Purchase Plan bear interest at Prime Rate (2.45% as at June 30, 2021 and as at December 31, 2020), are repayable in full within 90 days following the date on which the Participant ceases to be employed by the Corporation and are personally guaranteed by Participants.

The Corporation has guaranteed repayment of loans advanced to Participants by a third-party financial institution pursuant to the Share Purchase Plan which totaled \$1,791 as at June 30, 2021 (December 31, 2020 - \$2,244), and which are secured by common shares of the Corporation owned by Participants with a value of \$2,256 as at June 30, 2021 (December 31, 2020 - \$1,958).



Notes to condensed consolidated interim financial statements

As at and for the three and six months ended June 30, 2021 and 2020

(expressed in thousands of Canadian dollars except number of shares and where otherwise indicated)

### 11. Non-controlling interests (NCI):

As at	June 30, 2021		
	<b>Crown Partners Fund</b>	<b>Crown Power Fund</b>	Total
NCI percentage	63.5%1	56.8%	
Beginning balance, January 1, 2021	\$ 115,603	\$ 23,903	\$ 139,506
Allocation of net income (loss)	5,585	531	6,116
Distributions	(4,845)	-	(4,845)
Acquisition of units <sup>2</sup>	4,381	-	4,381
Balance, June 30, 2021	\$ 120,724	\$ 24,434	\$ 145,158

<sup>1.</sup> NCI percentage in Crown Partners Fund increased from 61.2% to 63.5% effective March 31, 2021.

<sup>2.</sup> Relates to the sale by the Corporation of units to non-controlling interests effective March 31, 2021.

As at	June 30, 2020		
	Crown Partners Fund	<b>Crown Power Fund</b>	Total
NCI percentage	61.2%1	56.8%	
Beginning balance, January 1, 2020	\$ 110,010	\$ 12,986	\$ 122,996
Allocation of net income (loss)	5,877	(148)	5,729
Contributions	11,880	7,105	18,985
Distributions	(10,811)	-	(10,811)
Redemption of units <sup>2</sup>	(4)	-	(4)
<b>Balance, June 30, 2020</b>	\$ 116,952	\$ 19,943	\$ 136,895

<sup>1.</sup> NCI percentage in Crown Partners Fund decreased from 63.0% to 61.2% effective January 1, 2020.



<sup>2.</sup> Relates to a redemption of units by non-controlling interests effective December 31, 2019.

Notes to condensed consolidated interim financial statements

As at and for the three and six months ended June 30, 2021 and 2020

(expressed in thousands of Canadian dollars except number of shares and where otherwise indicated)

### 12. Net change in non-cash working capital:

Six months ended June 30,		2021		2020
Accounts receivable Prepaid expenses Accounts payable and accrued liabilities Inventory	\$	3,829 577 (1,892) (126)	\$	(1,358) (162) (477)
Total Net change attributable to operating activities	\$ \$	2,388 2,388	<b>\$</b>	(1,997) (1,997)

### 13. Acquisition of subsidiaries:

#### (a) Acquisition of Lumbermens:

Consideration transferred:

On May 6, 2021, the Corporation acquired 100% of the common shares and voting interests of Lumbermens, an Ontario-based construction credit reporting company, whose assets primarily include property and equipment and credit reporting customer contracts.

For the period from May 6, 2021 to June 30, 2021, Lumbermens contributed revenue of \$220 and earnings before income taxes of \$127 to the Corporation's results. If the acquisition had occurred on January 1, 2021, management estimates that consolidated revenue and consolidated net income (loss) for the six months ended June 30, 2021 would have been \$27,566 and \$810, respectively. In determining these amounts, management has assumed that the fair value adjustments that arose on the date of acquisition would have been the same if the acquisition had occurred on January 1, 2021.

The following table summarizes the acquisition date fair value of each major class of consideration transferred:

	Ma	May 6, 2021	
Cash Fair value of investment in a Canadian debt security <sup>1</sup>	\$	320	
Total consideration transferred	\$	320	

<sup>&</sup>lt;sup>1</sup> As partial consideration for the acquisition of Lumbermens, the Corporation agreed to the partial settlement of a Canadian debt security outstanding to the parent company of Lumbermens, with whom the Corporation had a previous lending relationship, and whose fair value had previously been written down to \$nil by the Corporation.



Notes to condensed consolidated interim financial statements

As at and for the three and six months ended June 30, 2021 and 2020

(expressed in thousands of Canadian dollars except number of shares and where otherwise indicated)

### 13. Acquisition of subsidiaries (continued):

- (a) Acquisition of Lumbermens (continued):
  - (ii) Acquisition-related costs:

The Corporation incurred legal fees of \$174 in relation to this acquisition. These costs have been included in general and administration expenses.

(iii) Identifiable assets acquired and liabilities assumed:

The following table summarizes the recognized amounts of assets acquired and liabilities assumed at the date of acquisition.

	May 6, 2021
Cash and cash equivalents	\$ -
Accounts receivable	156
Prepaid expenses and deposits	6
Property and equipment	347
Credit reporting customer contracts	1,003
Long-term debt	(160)
Accounts payable and accrued liabilities	(832)
Deferred income tax liability	(127)
Total identifiable net assets acquired	\$ 393



Notes to condensed consolidated interim financial statements

As at and for the three and six months ended June 30, 2021 and 2020

(expressed in thousands of Canadian dollars except number of shares and where otherwise indicated)

### 13. Acquisition of subsidiaries (continued):

- (a) Acquisition of Lumbermens (continued):
  - (iii) Identifiable assets acquired and liabilities assumed (continued):

The valuation techniques used for measuring the fair value of material assets acquired were as follows:

Assets acquired	Valuation technique
Accounts receivable	<i>Income technique:</i> The fair value of accounts receivable is equal to the gross contractual amounts receivable and reflects the best estimates as at the acquisition date of the contractual cash flows expected to be collected.
Property and equipment	Estimated depreciated replacement cost: The fair value of property and equipment considers the original cost and depreciated over estimated economic life.
Credit reporting customer contrac	Multi-period excess earnings method: The fair value of credit reporting customer contracts considers the present value of net cash flows in respect of credit reporting customer contracts and employs the following key assumptions: (i) future cash flows on existing contracts; (ii) expected contract durations and renewals; (iii) a risk-adjusted discount rate; and (iv) cash flows related to contributory assets (e.g. equipment, working capital and an assembled work force).

Accounts receivable comprise gross contractual amounts due of \$158, of which \$2 was expected to be uncollectable as at the date of acquisition.

The fair values of consideration transferred, accounts receivable, prepaid expenses and deposits, property and equipment, credit reporting customer contracts and the deferred tax liability assumed have been measured on a provisional basis, pending completion of the related valuations.

If new information obtained within one year of the date of acquisition about facts and circumstances that existed at the date of acquisition identifies adjustments to the above amounts, or any provisions that existed at the date of acquisition, then the accounting for the acquisition will be revised.

## (iv) Gain on acquisition:

	May	May 6, 2021	
Fair value of identifiable net assets Consideration transferred	\$	393 (320)	
Gain on acquisition	\$	73	



Notes to condensed consolidated interim financial statements

As at and for the three and six months ended June 30, 2021 and 2020

(expressed in thousands of Canadian dollars except number of shares and where otherwise indicated)

### 13. Acquisition of subsidiaries (continued):

### (b) Acquisition of PSCC:

Consideration transferred:

On March 1, 2021, the Corporation acquired 100% of the common shares and voting interests of PSCC, whose assets include entitlements to future cash flows in relation to the sale of its interest in a grocery-anchored community retail plaza located in Hamilton, Ontario, plus adjacent land, in exchange for consideration of the extinguishment of a portion of investments in Canadian debt securities.

For the period from March 1, 2021 to June 30, 2021, PSCC contributed revenue of \$nil and earnings before income taxes of \$nil to the Corporation's results. If the acquisition had occurred on January 1, 2021, management estimates that consolidated revenue and consolidated net income (loss) for the six months ended June 30, 2021 would have been \$27,141 and \$966, respectively. In determining these amounts, management has assumed that the fair value adjustments that arose on the date of acquisition would have been the same if the acquisition had occurred on January 1, 2021.

The following table summarizes the acquisition date fair value of each major class of consideration transferred:

	March 1, 2021	
Fair value of investment in a Canadian debt security <sup>1</sup> Fair value of pre-existing investment in a Canadian debt security – PSCC <sup>2</sup>	\$	9,766 625
Total consideration transferred	\$	10,391

<sup>&</sup>lt;sup>1</sup> As partial consideration for the acquisition of PSCC, the Corporation agreed to the partial settlement of a Canadian debt security outstanding to the parent company of PSCC, with whom the Corporation had a previous lending relationship.



<sup>&</sup>lt;sup>2</sup> The Corporation and PSCC were parties to a promissory note contract under which the Corporation advanced amounts to satisfy PSCC's working capital requirements at the Corporation's discretion. This pre-existing relationship was effectively terminated when the Corporation acquired PSCC (see Note 13(b)(iv)).

Notes to condensed consolidated interim financial statements

As at and for the three and six months ended June 30, 2021 and 2020

(expressed in thousands of Canadian dollars except number of shares and where otherwise indicated)

### 13. Acquisition of subsidiaries (continued):

- (b) Acquisition of PSCC (continued):
  - (ii) Acquisition-related costs:

The Corporation incurred legal fees of \$27 in relation to this acquisition. These costs have been included in general and administration expenses.

(iii) Identifiable assets acquired and liabilities assumed:

The following table summarizes the recognized amounts of assets acquired and liabilities assumed at the date of acquisition.

	March 1, 2021	
Cash and cash equivalents	\$	3
Accounts receivable		293
Prepaid expenses and deposits		1,120
Property and equipment under development and related deposits		8,300
Lease earn-out note receivable		5,940
Mortgage payable		(3,300)
Accounts payable and accrued liabilities		(1,337)
Deferred income tax liability		(628)
Total identifiable net assets acquired	\$	10,391



Notes to condensed consolidated interim financial statements

As at and for the three and six months ended June 30, 2021 and 2020

(expressed in thousands of Canadian dollars except number of shares and where otherwise indicated)

## 13. Acquisition of subsidiaries (continued):

## (b) Acquisition of PSCC (continued):

(iii) Identifiable assets acquired and liabilities assumed (continued):

The valuation techniques used for measuring the fair value of material assets acquired were as follows:

Assets acquired	Valuation technique
Accounts receivable	<i>Income technique:</i> The fair value of accounts receivable is equal to the gross contractual amounts receivable and reflects the best estimates as at the acquisition date of the contractual cash flows expected to be collected.
Property and equipment under development and related deposits	Market comparison technique: The fair value of property under development considers prices and other relevant information generated by market transactions involving comparable assets to estimate fair value.
Lease earn-out note receivable	Discounted cash flows: The valuation model considers the present value of the expected future payments, discounted using a risk-adjusted discount rate.

Accounts receivable comprise gross contractual amounts due of \$293, of which \$nil was expected to be uncollectable as at the date of acquisition.

The fair values of consideration transferred, accounts receivable, prepaid expenses and deposits, property under development, lease earn-out note receivable and the deferred tax liability assumed have been measured on a provisional basis, pending completion of the related valuations.

If new information obtained within one year of the date of acquisition about facts and circumstances that existed at the date of acquisition identifies adjustments to the above amounts, or any provisions that existed at the date of acquisition, then the accounting for the acquisition will be revised.

#### (iv) Settlement of pre-existing relationship:

The Corporation and PSCC were parties to a promissory note contract under which the Corporation advanced amounts to satisfy PSCC's working capital requirements at the Corporation's discretion. This pre-existing relationship was effectively terminated when the Corporation acquired PSCC. The fair value of the loan at the date of acquisition was \$625. The settlement of the promissory note contract resulted in a realized loss on investment of \$130, which was offset by a reduction in the allowance for credit losses of \$130.



Notes to condensed consolidated interim financial statements

As at and for the three and six months ended June 30, 2021 and 2020

(expressed in thousands of Canadian dollars except number of shares and where otherwise indicated)

#### 13. Acquisition of subsidiaries (continued):

## (b) Acquisition of PSCC (continued):

#### (v) Goodwill:

	March 1, 2021	
Fair value of identifiable net assets Consideration transferred	\$	10,391 (10,391)
Goodwill	\$	-

There is \$nil goodwill arising from the acquisition of PSCC.

#### (c) Acquisition of Galaxy:

### (i) Consideration transferred:

On September 15, 2020, the Corporation acquired 100% of the common shares and voting interests of Galaxy, an Ontario-based network services company that provides connectivity to remote and underserviced enterprise customers across Canada. The assumptions for acquisition have been revised as follows and recorded retrospectively in these condensed consolidated interim financial statements. The impact on opening deficit was an increase of \$109, relating to incremental depreciation in respect of a retrospective adjustment made to network services contracts, partially offset by a deferred income tax recovery in respect of the incremental depreciation of network services contracts.

The following table summarizes the acquisition date fair value of each major class of consideration transferred:

	September	<b>September 15, 2020</b>	
Cash Vendor Promissory Note payable Contingent consideration	\$	543 581 4,250	
Total consideration transferred	\$	5,374	

As partial consideration for the debt acquired from the previous shareholders, the Corporation has agreed to pay additional consideration on an annual basis at a predefined percentage of cumulative revenue and earnings of Galaxy, in accordance with prescribed dollar thresholds starting in 2021 for a four-year period, and not to exceed a \$4,250 aggregate amount. As a result of new information obtained within one year of the date of acquisition about facts and circumstances that existed at the date of acquisition, the Corporation has revised the fair value of contingent consideration to \$4,250 as at the acquisition date. At June 30, 2021, this contingent consideration has been recorded as a financial liability, is measured at FVTPL, and has a carrying value of \$4,250.



Notes to condensed consolidated interim financial statements

As at and for the three and six months ended June 30, 2021 and 2020

(expressed in thousands of Canadian dollars except number of shares and where otherwise indicated)

# 13. Acquisition of subsidiaries (continued):

- (c) Acquisition of Galaxy (continued):
- (ii) Identifiable assets acquired and liabilities assumed:

The following table summarizes the recognized amounts of assets acquired and liabilities assumed at the date of acquisition.

	<b>September 15, 2020</b>
Cash and cash equivalents	\$ 39
Accounts receivable	1,658
Inventory	628
Network services contracts	5,614
Prepaid expenses and deposits	109
Property and equipment	2,044
Debt	(370)
Accounts payable and accrued liabilities	(2,189)
Network Services Vendor Note payable	(1,444)
Lease obligations	(458)
Deferred tax liability	(880)
Total identifiable net assets acquired	\$ 4,751

Notes to condensed consolidated interim financial statements

As at and for the three and six months ended June 30, 2021 and 2020

(expressed in thousands of Canadian dollars except number of shares and where otherwise indicated)

## 13. Acquisition of subsidiaries (continued):

- (c) Acquisition of Galaxy (continued):
- (ii) Identifiable assets acquired and liabilities assumed (continued):

The valuation techniques used for measuring the fair value of material assets acquired were as follows:

Assets acquired	Valuation technique
Accounts receivable	<i>Income technique:</i> The fair value of accounts receivable is equal to the gross contractual amounts receivable and reflects the best estimates as at the acquisition date of the contractual cash flows expected to be collected.
Network services contracts	Multi-period excess earnings method: The fair value of network services contracts considers the present value of net cash flows in respect of network services contracts and employs the following key assumptions: (i) future cash flows on existing contracts; (ii) expected contract durations and renewals; (iii) a risk-adjusted discount rate; and (iv) cash flows related to contributory assets (e.g. network services equipment, working capital and an assembled work force).
Property and equipment	Cost technique: The fair value of property, office equipment and network services equipment considers depreciated replacement cost, which reflects adjustments for physical deterioration as well as functional and economic obsolescence.
Inventory	Market comparison technique: The fair value is determined based on the estimated selling price in the ordinary course of business less the estimated costs of completion and sale, and a reasonable profit margin based on the effort required to complete and sell the inventory.

Accounts receivable comprise gross contractual amounts due of \$1,685, of which \$27 was expected to be uncollectable as at the date of acquisition.

As a result of new information obtained within one year of the date of acquisition about facts and circumstances that existed at the date of acquisition, adjustments were made in relation to the acquisition date fair value of network services contracts and the measurement of the related deferred tax liability.



Notes to condensed consolidated interim financial statements

As at and for the three and six months ended June 30, 2021 and 2020

(expressed in thousands of Canadian dollars except number of shares and where otherwise indicated)

## 13. Acquisition of subsidiaries (continued):

- (c) Acquisition of Galaxy (continued):
- (iii) Goodwill:

Goodwill arising from the acquisition has been recognized as follows:

	September	15, 2021
Fair value of identifiable net assets Consideration transferred	\$	4,751 (5,374)
Goodwill	\$	623

As a result of new information obtained within one year of the date of acquisition about facts and circumstances that existed at the date of acquisition, adjustments were made in relation to the valuation of goodwill. The goodwill is attributable mainly to the technical skills of Galaxy's work force and the synergies expected to be achieved from integrating the company into the Corporation's existing network services operations. None of the goodwill recognized is expected to be deductible for tax purposes.



Notes to condensed consolidated interim financial statements

As at and for the three and six months ended June 30, 2021 and 2020

(expressed in thousands of Canadian dollars except number of shares and where otherwise indicated)

## 14. Acquisition of PBC assets:

#### (a) Consideration transferred:

Effective April 15, 2021, the Corporation acquired the net assets of PBC, mostly comprised of land located in Barrie, Ontario, and 100% of the common shares and voting rights of PBC. The following table summarizes the acquisition date fair value of each major class of consideration transferred:

	Apr	il 15, 2021
Fair value of investment in a Canadian debt security <sup>1</sup> Fair value of pre-existing investment in a Canadian debt security – PBC <sup>2</sup>	\$	2,677 2,594
Total consideration transferred	\$	5,271

<sup>&</sup>lt;sup>1</sup> As partial consideration for the acquisition of PBC assets, the Corporation agreed to the partial settlement of a Canadian debt security outstanding to the parent company of PBC, with whom the Corporation had a previous lending relationship.

## (b) Identifiable assets acquired and liabilities assumed:

The following table summarizes the recognized amounts of assets acquired and liabilities assumed at the date of acquisition.

	April 15, 2021	
Cash and cash equivalents	\$	29
Accounts receivable		637
Prepaid expenses and deposits		805
Property and equipment under development and related deposits		13,567
Mortgage payable		(9,150)
Accounts payable and accrued liabilities		(617)
Total identifiable net assets acquired	\$	5,271

The Corporation accounts for this transaction as an asset acquisition on account of the application of a concentration test permitting the simplified assessment as to whether an acquired set of activities and assets is a business. The optional concentration test was met as substantially all of the fair value of the gross assets acquired is concentrated in a single identifiable asset, being property and equipment under development and related deposits.



<sup>&</sup>lt;sup>2</sup> The Corporation and PBC were parties to a promissory note contract under which the Corporation advanced amounts to satisfy PBC's working capital requirements at the Corporation's discretion. This pre-existing relationship was effectively terminated when the Corporation acquired PBC.

Notes to condensed consolidated interim financial statements

As at and for the three and six months ended June 30, 2021 and 2020

(expressed in thousands of Canadian dollars except number of shares and where otherwise indicated)

# 14. Acquisition of PBC assets (continued):

(b) Identifiable assets acquired and liabilities assumed (continued):

The valuation techniques used for measuring the fair value of material assets acquired were as follows:

Assets acquired	Valuation technique
Accounts receivable	<i>Income technique:</i> The fair value of accounts receivable is equal to the gross contractual amounts receivable and reflects the best estimates as at the acquisition date of the contractual cash flows expected to be collected.
Property and equipment under development and related deposits	Market comparison technique: The fair value of property under development considers prices and other relevant information generated by market transactions involving comparable assets to estimate fair value.

Accounts receivable comprise gross contractual amounts due of \$637, of which \$nil was expected to be uncollectable as at the date of acquisition.



Notes to condensed consolidated interim financial statements

As at and for the three and six months ended June 30, 2021 and 2020

(expressed in thousands of Canadian dollars except number of shares and where otherwise indicated)

## 15. Segment information:

Operating segments are components of an entity that engage in business activities from which they earn revenues and incur expenses. The Corporation has two strategic divisions, which are its reportable segments. These divisions offer different services and are managed separately because they invest in different asset classes, serve different customer types, require different operational strategies and involve different regulatory treatment.

The following summary describes the operations of each reportable segment:

Reportable segments	Operations
Specialty finance	Origination and management of, and investment in, capital pools comprised of special situations financing, long-term financing, distributed power investments, real estate investments and credit reporting investments.
Network services	Provision of network services segment in relation to the deployment and management of carrier-grade data networks.

Information related to each reportable segment is set out below. Segment net income (loss) is used to measure performance because management believes that this information is the most relevant in evaluating the results of the respective segments relative to other entities that operate in the same industries.



Notes to condensed consolidated interim financial statements

As at and for the three and six months ended June 30, 2021 and 2020

(expressed in thousands of Canadian dollars except number of shares and where otherwise indicated)

## 15. Segment information (continued):

Information presented in respect of reportable segments for the six months ended June 30, 2021 and June 30, 2020 is presented in the table below.

For the six months ended	June 30, 2021		
Reportable segments	Specialty finance	Network services	Total
External revenues <sup>1</sup>	\$ 14,148	\$ 13,229	\$ 27,377
Net realized gain on investment	86	-	86
Net change in unrealized loss of investments	(322)	-	(322)
Consolidated revenues <sup>2</sup>	13,912	13,229	27,141
Cost of network services	-	6,271	6,271
Financing costs	2,656	185	2,841
Depreciation and amortization	66	1,794	1,860
Segment income before other adjustments and income taxes <sup>3</sup>	4,274	2,740	7,014
Income taxes (recovery) – current	287	297	584
Income taxes (recovery) – deferred	(798)	219	(579)
Other material non-cash items:			
Provision for expected credit loss	2,365	(4)	2,361
Performance bonus expense	579	-	579
Additions to property and equipment	19	1,013	1,032

<sup>&</sup>lt;sup>1</sup>External revenues of the "specialty finance" segment include interest revenue of \$12,957 and fees and other income of \$1,191. Revenues from three customers of the Corporation's "network services" segment represented approximately \$5,687 of the Corporation's total revenues.



<sup>&</sup>lt;sup>2</sup> Consolidated revenues represents the Corporation's consolidated revenues.

<sup>&</sup>lt;sup>3</sup> Total segment income before other adjustments and income taxes represents the Corporation's consolidated income (loss) before income taxes. Interest revenue earned on certain intercompany debt amounts is eliminated on consolidation from segment income before other adjustments and income taxes attributable to the "specialty finance" segment. The related interest expense is eliminated on consolidation from segment net income before other adjustments and income taxes attributable to the "network services" segment.

Notes to condensed consolidated interim financial statements

As at and for the three and six months ended June 30, 2021 and 2020

(expressed in thousands of Canadian dollars except number of shares and where otherwise indicated)

### 15. Segment information (continued):

For the six months ended	June 30, 2020		
Reportable segments	Specialty finance	Network services	Total
External revenues <sup>1</sup>	\$ 15,673	\$ 3,851	\$ 19,524
Net realized loss on investment	1,233	-	1,233
Net change in unrealized loss of investments	(1,083)	-	(1,083)
Consolidated revenues <sup>2</sup>	15,823	3,851	19,674
Inter-segment revenues <sup>3</sup>	577	-	577
Segment revenues	16,400	3,851	20,251
Cost of network services	-	1,479	1,479
Financing costs <sup>3</sup>	3,067	191	3,258
Depreciation and amortization	68	2,935	3,003
Segment income (loss) before other adjustments and income taxes <sup>4</sup>	4,683	(1,957)	2,726
Income taxes – current	(201)	-	(201)
Income taxes – deferred	41	-	41
Other material non-cash items:			
Provision for expected credit loss	3,942	305	4,247
Performance bonus expense	257	-	257
Additions to property and equipment	89	992	1,081

<sup>&</sup>lt;sup>1</sup> External revenues of the "specialty finance" segment include interest revenue of \$14,557. Revenues from one customer of the Corporation's "network services" segment represented approximately \$2,580 of the Corporation's total revenues.



<sup>&</sup>lt;sup>2</sup> Consolidated revenues represents the Corporation's consolidated revenues.

<sup>&</sup>lt;sup>3</sup> Inter-segment revenue representing interest revenue earned on certain intercompany debt amounts is eliminated on consolidation of the Corporation's revenues. The related interest expense is eliminated on consolidation from financing costs attributable to the "network services" segment.

<sup>&</sup>lt;sup>4</sup> Total segment income (loss) before other adjustments and income taxes represents the Corporation's consolidated income (loss) before income taxes. Interest revenue earned on certain intercompany debt amounts is eliminated on consolidation from segment income (loss) before other adjustments and income taxes attributable to the "specialty finance" segment. The related interest expense is eliminated on consolidation from segment income (loss) before other adjustments and income taxes attributable to the "network services" segment.

Notes to condensed consolidated interim financial statements

As at and for the three and six months ended June 30, 2021 and 2020

(expressed in thousands of Canadian dollars except number of shares and where otherwise indicated)

# 15. Segment information (continued):

As at		June 30, 2021					
Reportable segments	Specialty finance	Network services	Total				
Segment assets <sup>1,2</sup>	\$ 313,477	\$ 19,068	\$ 332,545				
Segment liabilities <sup>1,2</sup>	242,408	8,659	251,067				

<sup>&</sup>lt;sup>1</sup>Total segment assets and total segment liabilities represent the consolidated assets and liabilities of the Corporation, respectively.

<sup>&</sup>lt;sup>2</sup> Intercompany debt amounts are eliminated on consolidation from segment assets and segment liabilities presented above.

As at	December 31, 2020				
Reportable segments	Specialty finance	Specialty finance Network services			
Segment assets <sup>1,2</sup>	\$ 306,911	\$ 19,242	\$ 326,153		
Segment liabilities <sup>1,2</sup>	235,813	9,166	244,979		

<sup>&</sup>lt;sup>1</sup>Total segment assets and total segment liabilities represent the consolidated assets and liabilities of the Corporation, respectively.



<sup>&</sup>lt;sup>2</sup> Intercompany debt amounts are eliminated on consolidation from segment assets and segment liabilities presented above.

Notes to condensed consolidated interim financial statements

As at and for the three and six months ended June 30, 2021 and 2020

(expressed in thousands of Canadian dollars except number of shares and where otherwise indicated)

# 16. Property and equipment:

As at		June 30, 2021			
		Network	Office	Distributed	
	Network	Service	and Other	Power	TF ( 1
Cont	Co-location	Equipment	Equipment	Equipment	Total
Cost		*			
Beginning balance, January 1, 2021	\$ 4,096	\$ 10,444	\$ 1,446	\$ 6,901	\$ 22,887
Additions (disposals)	-	922	10	100	1,032
Additions through acquisition	-	-	347	-	347
Balance, June 30, 2021	\$ 4,096	\$ 11,366	\$ 1,803	\$ 7,001	\$ 24,265
Accumulated depreciation and impairment of equipment					
Beginning balance, January 1, 2021	\$(1,805)	\$ (4,326)	\$ (668)	\$ (137)	\$ (6,936)
Depreciation	(447)	(645)	(156)	-	(1,248)
Impairment of equipment	-	(71)	-	-	(71)
Balance, June 30, 2021	\$ (2,252)	\$ (5,042)	\$ (824)	\$ (137)	\$ (8,254)
Carrying value – June 30, 2021	\$ 1,844	\$ 6,324	\$ 979	\$ 6,864	\$ 16,011
As at		June 30, 2020			
	Network Co-location	Network Service Equipment	Office and Other Equipment	Distributed Power Equipment	Total
Cost	00 100011011	Equipment	Equipment	Equipment	1000
Beginning balance, January 1, 2020	\$ 4,307	\$ 6,113	\$ 935	\$ 5,551	\$ 16,906
Additions (disposals)	(211)	1,203	-	89	1,081
Balance, June 30, 2020	\$ 4,096	\$ 7,316	\$ 935	\$ 5,640	\$ 17,987
Accumulated depreciation and impairment of equipment					
Beginning balance, January 1, 2020	\$ (654)	\$ (833)	\$ (406)	\$ (137)	\$ (2,030)
Depreciation	(593)	(1,658)	(74)	-	(2,325)
Impairment of equipment	-	(23)	-	-	(23)
Balance, June 30, 2020	\$ (1,247)	\$ (2,514)	\$ (480)	\$ (137)	\$ (4,378)
Carrying value – June 30, 2020	\$ 2,849	\$ 4,802	\$ 455	\$ 5,503	\$ 13,609



Notes to condensed consolidated interim financial statements

As at and for the three and six months ended June 30, 2021 and 2020

(expressed in thousands of Canadian dollars except number of shares and where otherwise indicated)

## 17. Network services contracts:

As at June 30, 2021	
Carrying amount	
Balance, January 1, 2021	\$ 5,367
Retrospective adjustment (Note 13) <sup>1</sup>	4,127
Restated balance, January 1, 2021	9,494
Additions (disposals)	-
Balance, June 30, 2021	\$ 9,494
Accumulated depreciation and impairment of equipment	
Beginning balance, January 1, 2021	\$ (3,135)
Retrospective adjustment (Note 13) <sup>1</sup>	(172)
Restated balance, January 1, 2021	(3,307)
Depreciation	(612)
Balance, June 30, 2021	\$ (3,919)
Carrying value – June 30, 2021	\$ 5,575

<sup>&</sup>lt;sup>1</sup> As a result of new information obtained within one year of the date of acquisition of Galaxy about facts and circumstances that existed at the date of acquisition, a retrospective adjustment has been made in respect of network services contracts acquired and in respect of changes in depreciation that arose as a result of the retrospective adjustment (see Note 13).

As at June 30, 2020	
Carrying amount	
Balance, January 1, 2020	\$ 3,972
Additions (disposals)	-
Balance, June 30, 2020	\$ 3,972
Accumulated depreciation and impairment of equipment	
Beginning balance, January 1, 2020	\$ (601)
Depreciation	(662)
Balance, June 30, 2020	\$ (1,263)
Carrying value – June 30, 2020	\$ 2,709



Notes to condensed consolidated interim financial statements

As at and for the three and six months ended June 30, 2021 and 2020

(expressed in thousands of Canadian dollars except number of shares and where otherwise indicated)

# 18. Property and equipment under development and related deposits:

Reconciliation of carrying amount:

As at	June 30	, 2021		
	erty under velopment	Distributed power equipment under development and related deposits		Total
Carrying amount				
Balance, January 1, 2021	\$ -	\$	16,038	\$ 16,038
Additions	106		4,072	4,178
Additions through acquisition	21,867		-	21,867
Reclassification to net investment in leased distributed power equipment	-		(718)	(718)
Disposition	-		(9,957)	(9,957)
Balance, June 30, 2021	\$ 21,973	\$	9,435	\$ 31,408

As at	June 30, 2	2020			
	ty under lopment	equipr develop	nted power ment under pment and ed deposits	Tota	
Carrying amount					
Balance, January 1, 2020	\$ -	\$	10,540	\$	10,540
Additions	-		9,922		9,922
Impairment	-		(700)		(700)
Balance, June 30, 2020	\$ -	\$	19,762	\$	19,762

Additions to distributed power equipment under development and related deposits includes capitalized interest of \$786 for the six months ended June 30, 2021 (June 30, 2020 - \$433).



Notes to condensed consolidated interim financial statements

As at and for the three and six months ended June 30, 2021 and 2020

(expressed in thousands of Canadian dollars except number of shares and where otherwise indicated)

## 19. Commitments and contingencies:

The following is a summary of the Corporation's financial commitments as at June 30, 2021:

As at June 30, 2021 the Corporation, through Crown Power Fund, had committed to contracts valued at \$12,400 in relation to the construction of power generation assets, of which \$9,286 was funded and included in property and equipment under development and related deposits, and \$3,114 was unfunded, of which \$1,770 was attributable to non-controlling interests.

The Corporation, through CCFC, has an aggregate commitment to provide funding to Crown Partners Fund and CCF IV Investment of \$15,414 as at June 30, 2021.

The Corporation, through CCFC, has an aggregate commitment to provide funding to Crown Power Fund of \$6,492 as at June 30, 2021.

The Corporation, through WireIE, has an aggregate commitment with respect to its use of broadband network infrastructure of \$692 as at June 30, 2021.

The Corporation, through Galaxy has an aggregate commitment with respect to its use of broadband network infrastructure of \$4,222 as at June 30, 2021.

From time to time, the Corporation is party to legal proceedings. Based on current knowledge, the Corporation does not expect the outcome of such proceedings to have a material effect on the consolidated statement of financial position or consolidated statement of comprehensive income (loss).

### 20. Subsequent events:

On July 13, 2021, the Corporation announced the closing of the divestment of a majority stake in CPCP, concurrent with CPCP's assumption of investment management contracts from the Corporation in respect of its alternative lending business, and partial sale of its effective ownership interest in Crown Partners Fund. The Corporation retains a 12.5% ownership interest in CPCP (June 30, 2021 - 100%). Pursuant to the transaction, Crown received proceeds of \$16,315 from the sale of a portion of its investment in Crown Partners Fund. The proceeds represented the fair value as at June 30, 2021 of the interest sold. The Corporation, through CCFC, retains a 28.0% ownership interest in Crown Partners Fund (June 30, 2021 - 36.5%).

On July 28, 2021, the Corporation announced the final results of its substantial issuer bid to purchase for cancellation up to 1,800,000 of its outstanding common shares at a price of \$5.50 per common share in cash for an aggregate purchase price not to exceed \$9,900. Such offer expired on July 27, 2021, and in accordance with the terms and conditions of the offer, the Corporation has taken up and paid for 559,854 common shares at a price of \$5.50 per common share in cash for an aggregate cost of \$3,079 excluding fees and expenses relating to this offer.

